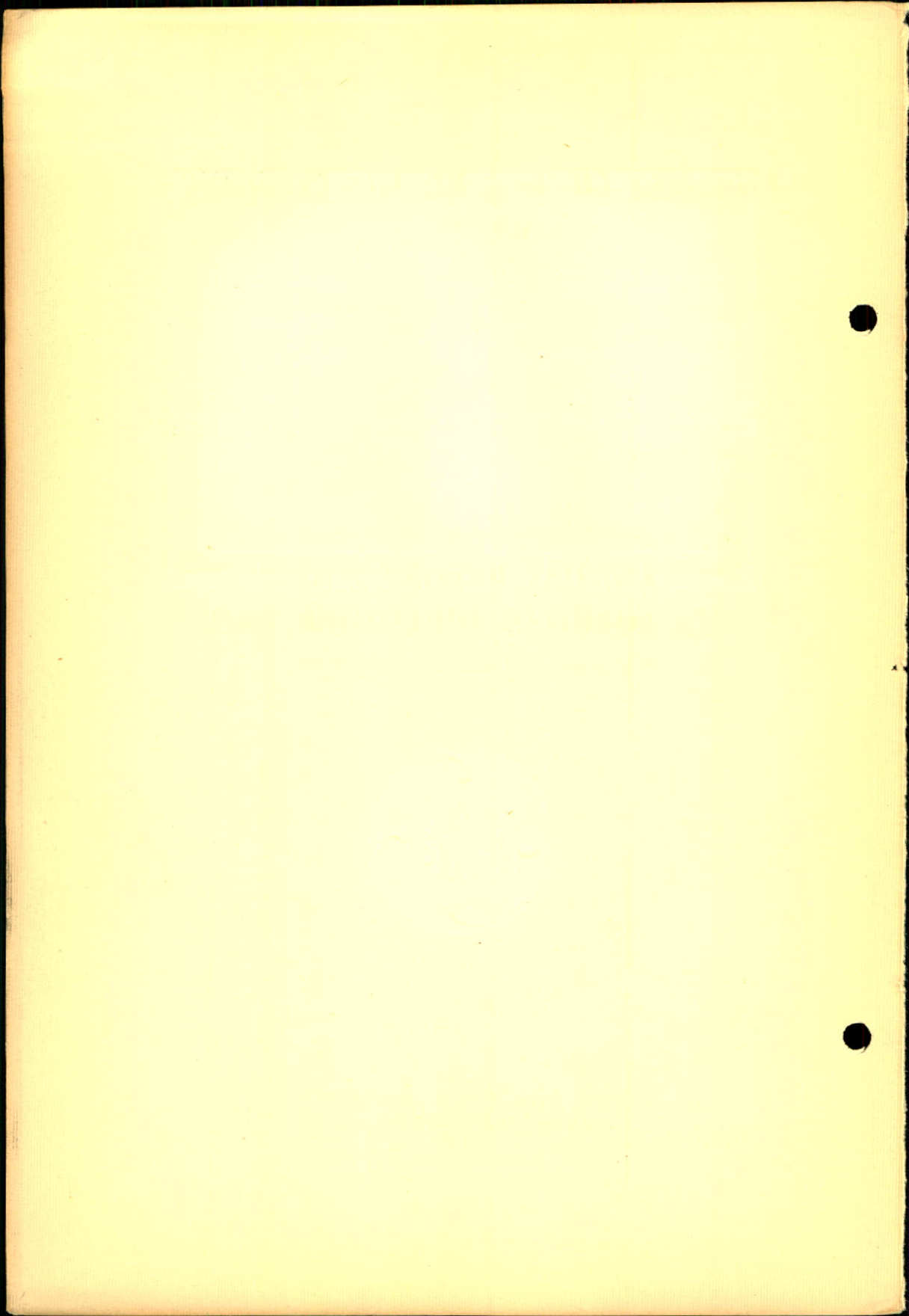


ANNUAL REPORT
CANADIAN GENERAL
ELECTRIC Co.
LIMITED
1910

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Canadian General Electric Company
Limited

ANNUAL REPORT *of the*
BOARD OF DIRECTORS

FOR THE YEAR ENDED
31ST DECEMBER
1910

DIRECTORS

W. R. BROCK, *President.*

H. P. DWIGHT, *Vice-President.*

FREDERIC NICHOLLS, *Vice-President and General Manager.*

SIR WM. MORTIMER CLARK, LL.D., K.C.

HON. GEO. A. COX.

HON. ROBERT JAFFRAY.

A. E. DYMENT.

HON. J. K. KERR, K.C.

RODOLPHE FORGET.

SIR WM. MACKENZIE.

HERBERT S. HOLT.

W. D. MATTHEWS.

JAMES ROSS.

SECRETARY

and Assistant-General Manager

J. J. ASHWORTH.

SOLICITORS

KERR, DAVIDSON, PATERSON & McFARLAND.

BANKERS

THE BANK OF MONTREAL.

THE CANADIAN BANK OF COMMERCE.

STOCK TRANSFER AGENTS

NATIONAL TRUST CO., TORONTO.

CANADIAN BANK OF COMMERCE, LONDON, ENGLAND.

Annual Report of the Directors

SUBMITTED TO THE SHAREHOLDERS AT THE ANNUAL
GENERAL MEETING, HELD AT THE OFFICES
OF THE COMPANY, IN TORONTO, ON
MONDAY, 27TH MARCH, 1911.

Your Directors submit herewith a Consolidated Balance Sheet of the Company as upon the 31st day of December, 1910; a combined statement of Profit and Loss for the year, and the Certificate of Messrs. Price, Waterhouse & Company, Chartered Accountants.

Your Directors are pleased to be able to report that the Gross Profits exceeded those of the previous year by nearly fifty per cent., and that after reserving the sum of \$188,087.79 for depreciation, and the payment of \$76,820.68 in Interest, there remained the sum of \$646,300.08. Deducting from this amount Dividends on Preference and Common Stock at the rate of 7% per annum, amounting to \$494,624.83, there remained a balance of \$151,675.25 which has been carried to the credit of Profit and Loss. This sum added to the balance at the credit of that account at the end of the previous year makes the present balance \$311,143.31, which together with the Reserve Fund of \$1,669,531.95 makes a total Surplus of \$1,980,675.26.

Your Directors are also pleased to advise the Shareholders that the business contracted for during the past year was most satisfactory both with regard to volume and price; that unfinished business, upon which no profit whatever has been taken into account, is carried forward to the current year to the value of \$4,000,000.00, and that orders are still being received in satisfactory volume.

On account of this large amount of business being in process of manufacture, our Current Liabilities have moderately increased, but a reference to the Current Assets will show a contra account of \$5,999,730.67 in Inventory and Accounts Receivable.

During the year there has been under construction an extensive addition to the main Machine Shop at the Peterborough works, and this Shop, with the addition, will be approximately one thousand feet in length. It is anticipated that this extension will be completed

and fully equipped with new machinery and appliances by about the first of May next, and will afford much needed relief to the present congestion at these Works, and will enable us to increase our output very materially.

A year ago the Shareholders were advised that it had become necessary to increase the capacity of our Structural Steel Department, and that negotiations were then pending for the acquirement of a suitable location for the extension of that Department. In furtherance of this policy the Company has leased the lands and plant of the Canadian Shipbuilding Company, near Bridgeburg, Ontario, which have proved to be admirably suited for the purpose. While the transaction is in the nature of a lease, it has been acquired in the same way as the Company acquired their hydro-electric power plant at Nassau some years ago, that is to say: the capital sum of \$250,000.00 will be extinguished by twenty annual payments of principal and interest, so that at the end of the twenty years the property comes into the absolute possession of the Company without further charge. This transaction is responsible for the increase in the Mortgage indebtedness from \$267,568.05 as shown in the last statement, to \$503,702.79 this year.

Following the usual policy of this Company, the Inventory has been taken on a conservative basis, at cost price or the market price, whichever was the lower, and ample deductions have been made for depreciation throughout.

The Real Estate owned by the Company is carried on our books at a valuation very far below the present market values, and it is proposed during the year to secure a report of the present value of the Company's Real Estate, and the appreciation in value will be shown in next year's Annual Report for the information of the Shareholders.

W. R. BROCK,
President.

Certificate of Chartered Accountants.

A. LOWES DICKINSON.
H. W. WILMOT.
G. O. MAY.
G. R. WEBSTER.
W. E. SEATREE.

C. J. MARR.
J. E. STERRETT.

D. MCK. MCCLELLAND.

CABLE ADDRESS "PRICEWATER" NEW YORK.

Price, Waterhouse & Co.

CHARTERED ACCOUNTANTS IN ENGLAND AND WALES.

LONDON, ENG.
MONTREAL.
TORONTO.
NEW YORK.
CHICAGO.
PHILADELPHIA.
BOSTON.
ST. LOUIS.
PITTSBURGH.
SAN FRANCISCO.
SEATTLE.
MEXICO, D.F.

54 WILLIAM STREET, NEW YORK,
10th March, 1911.

*TO THE SHAREHOLDERS of the
CANADIAN GENERAL ELECTRIC COMPANY, Limited.*

We have examined the books and accounts of the Canadian General Electric Company, Limited, and of its subsidiary Companies (the Canada Foundry Company, Limited, and the Industrial Realty Company of Canada, Limited), for the year 1910, and we find that the annexed Consolidated Balance Sheet and Surplus Account are correctly prepared therefrom.

During the year there have been charged to Capital Accounts only expenditures in respect of actual additions, extensions or permanent improvements. Proper provision has been made for Depreciation of Plant and Equipment.

The Inventories of Raw Material, Supplies, Work in Progress and Manufactured Products have been taken and certified by responsible officials of the Company, and have been checked by us with the Factory records. The valuations have been accurately made at or below cost price, ample allowance being made in respect of goods that are either obsolete or not readily saleable.

Reserves have been made for Doubtful Accounts and Notes Receivable and for all ascertainable liabilities.

We have verified the Cash, the Investments and the Bank Balances by actual inspection or by properly certified statements.

WE CERTIFY that the annexed Balance Sheet is properly drawn up so as to show the true position of the Company at December 31st, 1910, and that the Surplus Account shows the correct result of the operations for the year.

PRICE, WATERHOUSE & CO.

CANADIAN GENERAL EL
AND SUBSIDIA
CONSOLIDATED BALANCE S

ASSETS.

CAPITAL ASSETS—

Patents and Contracts.....	\$	416,505.79
Real Estate, Buildings, etc., at Toronto, Peterboro, Bridge- burg, Montreal, Branches, and Power Plant at Nassau...		3,935,008.38
Machinery and Tools.....		2,001,194.39
Patterns and Drawings.....		413,112.83

Total Capital Assets..... \$ 6,765,821.39

INVESTMENTS..... 218,793.00

CURRENT ASSETS—

Inventory of Raw Material, Supplies, Work
in Progress and Finished Materials, in-
cluding expenditure on Contracts (less
collections on account)..... \$ 3,254,574.38

Accounts Receivable (less Reserve for
doubtful debts)..... 2,681,959.26

Notes Receivable..... 45,130.88

Cash..... 18,066.15

5,999,730.67

DEFERRED CHARGES..... 20,371.38

\$ 13,004,716.44

ELECTRIC COMPANY, Limited

ARY COMPANIES.

SHEET, 31ST DECEMBER, 1910.

LIABILITIES.

CAPITAL LIABILITIES—

Capital Stock, Common....	\$ 5,640,000.00	
Less Subscriptions unpaid..	247,263.34	
	<u>\$ 5,392,736.66</u>	
Capital Stock, Preferred.....	2,000,000.00	
	<u>\$ 7,392,736.66</u>	
Mortgages.....		503,702.79
Total Capital Liabilities.....		<u>\$ 7,896,439.45</u>

CURRENT LIABILITIES—

Bank Advances.....	\$ 1,504,096.24	
Accounts and Bills Payable.....	1,224,240.68	
	<u>2,728,336.92</u>	
RESERVE FOR DEPRECIATION.....		399,264.81

SURPLUS—

Reserve.....	\$ 1,669,531.95	
Profit and Loss Balance per account annexed.....	311,143.31	
	<u>1,980,675.26</u>	
(Contingent Liability on Notes Receivable discounted....\$175,327.36)		<u>\$ 13,004,716.44</u>

We have audited the above Balance Sheet and certify that it is properly drawn up, so as to show the true financial position of the Company, on 31st December, 1910.

PRICE, WATERHOUSE & CO.,
CHARTERED ACCOUNTANTS.

LYNDHURST OGDEN,
AUDITOR.

CONSOLIDATED SURPLUS ACCOUNT

PROFIT FOR THE YEAR ENDED 31ST DECEMBER, 1910.

(Before providing for Depreciation and Interest on borrowed Capital).....	\$ 911,208.55
LESS—	
Reserved for Depreciation of Buildings, Machinery, Patterns, etc.....	\$188,087.79
Interest.....	76,820.68
	<u>264,908.47</u>
NET PROFIT FOR YEAR.....	\$ 646,300.08
LESS—Dividends Paid.....	494,624.83
	<u>\$ 151,675.25</u>
ADD—	
Undivided Profits as at 31st December, 1909.	159,468.06
Balance at credit of Profit and Loss Account.	\$ 311,143.31
Reserve Fund, as at 31st December, 1909.....	1,669,531.95
Surplus, per Balance Sheet.....	<u>\$ 1,980,675.26</u>

Certified to be correct,

PRICE. WATERHOUSE & CO.,
Chartered Accountants.

LYNDHURST OGDEN,
Auditor.

10th March, 1911.

DIVIDENDS.

The following table sets forth the Dividends that have been paid on the Common Stock of the Company since 1893. For the year 1896 no Dividend was paid, owing to the revision of the contract with the General Electric Company, under which they surrendered a portion of the Common Stock at that time held by them in exchange for a lesser quantity of Preferred Stock:—

1893.....	6%.....	\$ 85,641.41
1894.....	6%.....	87,768.53
1895.....	6%.....	87,982.29
1897.....	6%.....	71,330.57
1898.....	8%.....	81,000.00
1899.....	10%.....	108,000.00
1900.....	10%.....	127,623.07
1901.....	10%.....	166,750.00
1902.....	10%.....	213,739.22
1903.....	10%.....	269,277.98
1904.....	10%.....	284,890.00
1905.....	10%.....	335,499.11
1906.....	10%.....	484,690.14
1907.....	10%.....	488,000.00
1908.....	7%.....	439,042.30
1909.....	7%.....	469,000.00
1910.....	7%.....	494,624.83
Total		\$4,294,859.45

GENERAL OFFICES

COR. KING AND SIMCOE STREETS, TORONTO, ONT.

DISTRICT OFFICES

MONTREAL, QUE. HALIFAX, N.S. OTTAWA, ONT. COBALT, ONT.
WINNIPEG, MAN. CALGARY, ALTA. VANCOUVER, B.C.
ROSSLAND, B.C.

FACTORIES

CANADIAN GENERAL ELECTRIC CO., LIMITED,
PETERBORO, ONT.

CANADA FOUNDRY CO., LIMITED,
TORONTO, ONT. BRIDGEBURG, ONT.

GENERAL INSTRUCTIONS

THESE INSTRUCTIONS SONT PAS A LIRE VOIR

REMARKS TO THE READER

THESE REMARQUES SONT A LIRE VOIR

LES REMARQUES SONT A LIRE VOIR

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